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BOARD MEMBER - ESTELLA KUEH



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Singapore Green Building Council

Senior Director (Development Services Group) *Urban Redevelopment Authority (URA)*

Ms Estella Kueh double-heads as the Senior Director of the Development Services Group (DSG) in the Urban Development Authority as well as the Director of the Development Coordination Department in the DSG. She is also currently the appointment holder as the Vice President for the Association of Women in Construction Singapore (AWiCS).

Ms Kueh began her career in the URA as an engineer supporting the planning and development of Marina Bay area as well as Government Land Sales sites in 1995 and rose through the ranks. As the Senior Director of Development Services Group, Estella leads her team to plan and deliver several major infrastructure planning projects in strategic key growth areas in Singapore including Marina Bay. Estella has worked closely with both public and private sector partners and engineers over a span of 20 years to build up the key infrastructure of Marina Bay including the first-of-its-kind Common Services Tunnel (CST) in Southeast Asia and the world's largest underground district cooling system in Marina Bay.

Currently, Estella is actively involved in the infrastructure planning and implementation of Jurong Lake District which is a 410ha new growth area in western Singapore and is planned to be the largest mixed-use business district outside the city centre to support URA's decentralisation efforts and to grow the economy. Over the past two decades, Estella and her team has also been playing a vital role being part of the technical arm in preparing the tender for the Government Land Sales sites as well as the Request for Proposal for the Marina Bay Integrated Resort and the recent Marina Bay Sands expansion. Estella works closely with the planners in URA to plan and guide how the land should be used from comprehensively planning, implements, and coordinate all the critical infrastructure needed to support all the developments in the key growth areas for Singapore.

Ms Kueh graduated with a Bachelor of Engineering from Monash University, Australia. Her post-graduate qualifications include Master of Science (Transportation & Systems Management) from the National University of Singapore. She has also completed the INSEAD Executive Programme in 2016 as well as completed the 10th Leaders in Urban Governance Programme in 2019 conducted by Centre for Liveable Cities Singapore, Ministry of National Development. She was awarded the Public Administration Medal (Bronze) for her contributions to the Public Sector in 2015.